

# FINANCIAL STATEMENTS

JUNE 30, 2013 and 2012



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## **INDEPENDENT AUDITORS' REPORT**

To the Board of Trustees Brooklyn Public Library Brooklyn, New York

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Brooklyn Public Library (the "Library"), which comprise the statements of financial position as of June 30, 2013 and 2012, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

The Library's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements, in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Brooklyn Public Library as of June 30, 2013 and 2012, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Eisner Amper LLP

New York, New York December 9, 2013

# Statements of Financial Position (in thousands)

	Ju	ne 30,
	2013	2012
ASSETS		
Cash and cash equivalents	\$ 33,006	\$ 32,043
Receivables, net	7,538	7,074
Investments	28,987	33,442
Due from broker	32,512	·
Property and equipment, net	25,132	18,987
Other assets	100	171
	<u>\$ 127,275</u>	<u>\$ 91,717</u>
LIABILITIES AND NET ASSETS		
Accounts payable, accrued expenses and advances	\$ 6,736	\$ 7,472
Accrued wages and related liabilities	10,734	11,698
Due to broker	24,744	,
Loan payable	995	
Deferred revenue	<u> </u>	21,529
Total liabilities	62,370	40,699
Commitments and contingencies (Note L)		
Net assets:		
Unrestricted:		
Corporate	51,807	36,886
Board-designated for use in next fiscal year	<u> </u>	5,939
Total unrestricted	57,746	42,825
Temporarily restricted	4,656	5,695
Permanently restricted	2,503	2,498
Total net assets	64,905	51,018
	<u>\$ 127,275</u>	<u>\$ 91,717</u>

#### Statements of Activities

(in thousands)

(in thousands)		Year Ended	June 30, 2013					
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating support and revenues: City of New York State of New York Federal government Contribution income Purchase discount reimbursement contribution Contributed facilities and utilities Net investment income Contributed goods and services Special events, net of direct benefit to donors of	\$ 85,705 6,763 2,114 1,086 1,098 32,722 1,277 319	\$ 1,828 123		\$ 85,70 6,76 2,11 2,91 1,09 32,72 1,40 31	3 6,830   4 2,071   4 660   3 1,268   2 32,319   0 1,281   9 299	\$ 2,954 119		\$ 86,081 6,830 2,071 3,614 1,268 32,319 1,400 299
\$75 and \$54 in 2013 and 2012, respectively Fines, royalties and other revenue	392 <u>2,829</u>			392 2,829				381 2,780
Net assets released from restrictions for operations	134,305 2,373	1,951 (2,373)		136,250		3,073 <u>(1,375</u> )		137,043 0
Total operating revenues and support	136,678	(422)		136,25	<u>135,345</u>	1,698		137,043
Operating expenses: Program services: Central library Neighborhood libraries Special programs Total program services	29,163 87,136 <u>7,425</u> 123,724			29,163 87,130 7,429 123,724	90,029 7,661			29,992 90,029 <u>7,661</u> 127,682
Supporting services: Management and general Fund-raising	5,463 1,629			5,463 1,629	1,268			4,671
Total support services	7,092			7,092				5,939
Total operating expenses	<u> </u>	(100)		130,810		4 000		133,621
Change in net assets from operating activities <b>Non-operating activities:</b> Grants and contributions Permanently restricted contributions Insurance proceeds Loss on disposal of fixed assets	<u>5,862</u> 3,178 3,185, (13)	(422) 867	\$5	5,441 4,04 3,18 (1:	2,032	1,698	\$ 7	<u>3,422</u> 2,032 7
Depreciation Investment gains (losses) not designated for current	(1,630)			(1,63	<b>)</b> (1,487)			(1,487)
operations Net assets released from restrictions for capital expenditures	2,594 1,745	261 (1,745)		2,85		(172) (1,024)		(1,987) 0
Change in net assets from non-operating activities Change in net assets Net assets - July 1	<u>9,059</u> 14,921 42,825	<u>(617)</u> (1,039) 5,695	<u>5</u> 5 2,498	8,44 13,88 51,01	1,478	(1,196) 502 5,193	<u>7</u> 7 2,491	<u>(1,435)</u> 1,987 <u>49,031</u>
Net assets - June 30	<u>\$                                    </u>	<u>\$ 4,656</u>	<u>\$2,503</u>	<u>\$ 64,90</u>	<u>\$ 42,825</u>	<u>\$5,695</u>	<u>\$2,498</u>	<u>\$51,018</u>
Cas notes to financial statements								<u>^</u>

See notes to financial statements

Statement of Functional Expenses Year Ended June 30, 2013 (with comparative totals for June 30, 2012) (in thousands)

(		Program Services							Supporting Services									
	Total Central Neighborhood Special Program			Ма	nagement and	F	Fund-		Total porting		Total E	xpens	es					
		Library		ibraries		ograms		Services	(	General		aising		ervices		2013		2012
Salaries and related expenses:																		
Salaries	\$	9,912	\$	34,455	\$	2,832	\$	47,199	\$	2,618	\$	1,064	\$	3,682	\$	50,881	\$	52,754
Payroll taxes		929		3,229		265		4,423		266		93		359		4,782		4,818
Employee health and retirement benefits		3,997		13,893		1,142		19,032		1,247		164		1,411		20,443		21,644
Total salaries and related expenses		14,838		51,577		4,239		70,654		4,131		1,321		5,452		76,106		79,216
Operating expenses:																		
Professional fees and contract service payments		497		1,727		142		2,366		742		68		810		3,176		2,595
Supplies		444		1,545		127		2,116		94		31		125		2,241		1,598
Telephone and telecommunications		562		1,955		161		2,678		86				86		2,764		2,585
Postage and shipping		229		794		65		1,088		8		2		10		1,098		1,400
Occupancy		464		1,615		134		2,213		26				26		2,239		2,326
Donated rent and utilities		10,050		20,709		1,963		32,722								32,722		32,318
Printing		4		13		1		18		9		9		18		36		30
Advertising and public service messages		63		218		18		299		56		58		114		413		195
Conferences, meetings, travel and subsistence		28		98		8		134		20		1		21		155		144
Subscriptions and reference publications		9		31		3		43		5		2		7		50		50
Books and public library materials		1,486		5,164		424		7,074								7,074		8,585
Insurance		105		366		30		501		76				76		577		508
Repairs and maintenance		261		907		75		1,243		93		10		103		1,346		1,387
Staff development/training		30		105		9		144		8				8		152		147
Interest, bank and lockbox fees		53		184		15		252		84		11		95		347		240
Scholarship fund and staff recognition		13		45		4		62		4				4		66		62
Direct mail costs		3		12				15		8		34		42		57		51
Miscellaneous		10		22		3		35		3		3		6		41		13
Special events		14		49		4		67		10		71		81		148		169
Bad debt expense												8		8		8		2
Total operating expenses		<u>29,163</u>		<u>87,136</u>		7,425		123,724		5,463		1, <u>629</u>		7,092		<u>130,816</u>		133,621
Non-operating expenses:																		
Depreciation		342		1,190		98		1,630								1,630		1,487
Loss on disposal of fixed assets				13				13								13		<u> </u>
Total non-operating expenses		342		1,203		98		1,643		0		0		0		<u>1,643</u>		1,487
Total expenses	<u>\$</u>	29,505	<u>\$</u>	88,339	<u>\$</u>	7,523	<u>\$</u>	125,367	<u>\$</u>	5,463	<u>\$</u>	1,629	<u>\$</u>	7,092	<u>\$</u>	132,459	<u>\$</u>	135,108

#### Statement of Functional Expenses Year Ended June 30, 2012 (in thousands)

(in thousands)		Program	n Services	Si				
	Central Library	Neighborhood Libraries	Special Programs	Total Program Services	Management and General	Fund- Raising	Total Supporting Services	Total
Salaries and related expenses:								
Salaries	\$ 10,429			\$ 49,661	\$ 2,351	\$ 742	\$ 3,093	\$ 52,754
Payroll taxes	94		270	4,498	249	71	320	4,818
Employee health and retirement benefits	4,265	5 14,829	1,220	20,314	1,209	121	1,330	21,644
Total salaries and related expenses	15,639	54,365	4,469	74,473	3,809	934	4,743	79,216
Operating expenses:								
Professional fees and contract service payments	438		125	2,086	423	86	509	2,595
Supplies	31		91	1,510	72	16	88	1,598
Telephone and telecommunications	520		150	2,505	80		80	2,585
Postage and shipping	29 <sup>-</sup>		83	1,385	11	4	15	1,400
Occupancy	484		138	2,305	21		21	2,326
Donated rent and utilities	9,965	5 20,414	1,939	32,318				32,318
Printing		3 11	1	15	7	8	15	30
Advertising and public service messages	3.	107	9	147	28	20	48	195
Conferences, meetings, travel and subsistence	29	99	8	136	7	1	8	144
Subscriptions and reference publications	8	3 26	2	36	7	7	14	50
Books and public library materials	1,803	6,267	515	8,585				8,585
Insurance	9		26	434	74		74	508
Repairs and maintenance	274	952	78	1,304	76	7	83	1,387
Staff development/training	29	) 102	8	139	6	2	8	147
Interest, bank and lockbox fees	4	141	12	194	31	15	46	240
Scholarship fund and staff recognition	1:	<u>2</u> 43	4	59	3		3	62
Direct mail costs		l 13	1	18	6	27	33	51
Miscellaneous			1	11	2		2	13
Special events	:	5 16	1	22	8	139	147	169
Bad debt expense						2	2	2
Total operating expenses	29,992	90,029	7,661	127,682	4,671	1,268	5,939	133,621
Non-operating expenses:								
Depreciation	312	2 1,086	89	1,487				1,487
Total non-operating expenses	312	2 1,086	89	1,487				1,487
Total expenses	<u>\$ 30,304</u>	<u>\$ 91,115</u>	<u>\$7,750</u>	<u>\$ 129,169</u>	<u>\$ 4,671</u>	<u>\$ 1,268</u>	<u>\$                                    </u>	<u>\$ 135,108</u>

# **Statements of Cash Flows**

(in thousands)

		Year Jun	Ende e 30,	d
		2013		2012
Cash flows from operating activities:				
Change in net assets	\$	13,887	\$	1,987
Adjustments to reconcile change in net assets to net cash				
provided by (used in) operating activities: Depreciation		1,630		1,487
Loss on disposal of fixed assets		1,030		1,407
Write-off of construction-in-progress				332
Unrealized losses on investments		4,099		2,642
Net realized gains on sales of investments		(7,789)		(1,096)
Contributions to permanently restricted net assets		(5)		(7)
Bad debt expense Deferred rent expense		8 (30)		2 (30)
Deferred revenue		(2,368)		(27,938)
Changes in:		(2,000)		(27,000)
Receivables		(472)		672
Other assets		71		234
Accounts payable, accrued expenses and advances		(706)		2,047
Accrued wages and related liabilities		<u>(964</u> )		<u>(33</u> )
Net cash provided by (used in) operating activities		7,374		<u>(19,701</u> )
Cash flows from investing activities:				
Proceeds from sales of investments		41,154		40,395
Purchases of investments		(33,009)		(40,009)
Due from broker		(32,512)		
Purchases of property and equipment		<u>(7,788</u> )	. <u> </u>	(4,487)
Net cash used in investing activities		(32,155)		<u>(4,101</u> )
Cash flows from financing activities:				
Proceeds from loan payable		995		
Due to broker		24,744		7
Contributions to permanently restricted net assets		5		7
Net cash provided by financing activities		25,744		7
Net change in cash and cash equivalents		963		(23,795)
Cash and cash equivalents - July 1		32,043		55,838
Cash and cash equivalents - June 30	<u>\$</u>	<u>33,006</u>	\$	32,043

Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## [1] Organization:

The Brooklyn Public Library (the "Library") was incorporated in 1902 and serves more than 2,500,000 Brooklynites with a Central Library, a Business Library and 58 branch locations. The Library receives significant support through governmental appropriations primarily New York State and the City of New York, and its continuing operations are dependent upon such government support.

The Library is exempt from federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code (the "Code"), and from state and local taxes under comparable laws.

# [2] Financial reporting:

(a) Basis of accounting:

The accompanying financial statements of the Library have been prepared using the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America, as applicable to not-for-profit organizations.

(b) Applicability of NYPMIFA:

The terms of the New York Prudent Management of Institutional Funds Act ("NYPMIFA") are applicable to the Library. NYPMIFA addresses (i) the management and investment of a not-for-profit entity's "institutional funds" (which are mainly the financial assets of the entity and which exclude programmatic assets), and (ii) the appropriations by the governing board of the earnings derived from the donor-restricted endowment funds. In essence, NYPMIFA requires all of the financial resources of the entity to be used in a "prudent" fashion, with the express approval and action of the governing board.

(c) Use of estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, as well as the disclosure of contingent assets and liabilities. Actual results could differ from those estimates.

(d) Measure of operations:

The Library includes in its definition of operations all revenues and expenses that are an integral part of its programs and supporting activities, including an authorized investment income allocation and all contributions except for those that are for capital expenditures or have been permanently restricted by donors. Investment income, including net realized and unrealized gains and losses, earned in excess of (or less than) the Library's aggregate authorized spending amount, contributions for capital expenditures, depreciation and amortization, gain (loss) on disposal of fixed assets, contributions to permanently restricted net assets, and other nonrecurring items are recognized as non-operating activities.

(e) Functional allocation of expenses:

The costs of providing program and supporting services have been reported on a functional basis in the accompanying statements of activities. Accordingly, certain costs have been allocated among the program and supporting services in reasonable ratios determined by management, as reported in the accompanying statements of functional expenses.

# Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

# NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

(f) Cash and cash equivalents:

The Library considers all highly liquid financial instruments purchased with a maturity of three months or less to be cash equivalents, except for those assets held as a part of the investment portfolio. Included in cash and cash equivalents is a balance of \$107 that is restricted for disbursement to entities involved in the NetWorking.NYC program.

#### (g) Net assets:

The net assets of the Library and the changes therein are classified as follows:

(i) Unrestricted:

Unrestricted net assets represent those resources that are not subject to donor-imposed restrictions. The Library's board-designated funds represent the portions of expendable funds that are available for support of the Library's operations, at the discretion of the Library's Board of Trustees. At June 30, 2013, the Board has designated amounts for the subsequent fiscal-year's operations.

(ii) Temporarily restricted:

Temporarily restricted net assets represent those resources that have been restricted by donors or grantors for specific purposes and the unappropriated appreciation on donor-restricted endowment funds that are subject to the requirements of NYPMIFA. Net assets released from restrictions represent the passage of time, satisfaction of the restricted purposes, and/or explicit appropriation action by the members of the Board of Trustees.

(iii) Permanently restricted:

Permanently restricted net assets represent those resources that have been designated by the donor or grantor to be held and invested in perpetuity. Generally, the donors of these assets direct the Library to use all or part of the income earned on related investments. Under the terms of NYPMIFA, those earnings are classified as temporarily restricted in the accompanying statements of activities, pending appropriations by the Board of Trustees.

# [3] Investments:

Investments with readily determinable fair values are reported at their fair value based on quoted market prices. Investments in funds-of-funds are being reported at their values as determined by the related investment managers or advisors. Such investments may have restrictions as to their marketability that could affect the Library's ability to liquidate the investments quickly. Estimated fair values may differ significantly from the values that would have been reported had a ready market for these securities existed. The Library reviews and evaluates the values provided and believes the reported amount of investments in non-publicly traded securities is a reasonable estimate of fair value.

All investments are recorded at their fair values, with investment income and realized and unrealized gains and losses reported in the accompanying statements of activities as unrestricted income (unless there are restrictions that have been imposed by donors). Donated securities are recorded at their fair values on the dates of the gifts.

Notes to Financial Statements June 30, 2013 and 2012 (in thousands)

## NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

## [4] **Property and equipment:**

Property and equipment are reported at their costs at the dates of acquisition or at their fair values at the dates of donation, net of accumulated depreciation. Depreciation is provided using the straight-line method over the estimated useful lives of the assets, ranging from 5 to 40 years. Amortization of leasehold improvements is provided using the straight-line method over the estimated useful lives of the improvements or the remaining life of the lease, whichever is shorter.

#### [5] Collections:

The Library has collections of non-circulating library materials, including books, periodicals and other items. These collections are maintained by the Library under curatorial care and are held for research, education and public exhibition in furtherance of public service. Proceeds from the sales of collections are used to acquire other items for collections. The cost of collections purchased by the Library is expensed in the year of purchase. The value of the Library's collections, for financial statement purposes, cannot be determined. The costs of circulating books and other library materials are not recorded as collections, but are recorded as an expense in the year purchased, as the useful lives of such items are relatively short.

# [6] Donated services:

Contributed legal services have been included in the accompanying financial statements at their market values. However, a number of volunteers, including members of the Board of Trustees, have made significant contributions of time to the Library's policy-making, program and support functions. The value of the contributed time does not meet the criteria for recognition of contributed services under generally accepted accounting principles and, accordingly, is not reported in the accompanying financial statements.

# [7] Contributed facilities:

The Library occupies the majority of its branch locations, as well as the Central Library, under rent-free arrangements with the City of New York. The estimated value of the use of those premises (including utility costs, which are paid by the City) is reported as contributed facilities support, offset by an equal amount of rental expense, in the accompanying financial statements. The Library estimates the value of those contributed facilities based upon market rental rates for properties in the same locations as branch libraries and discounts such rates for the limited-use nature of the branch library facilities.

#### [8] Revenue recognition:

Contributions to the Library are recorded as revenue at the earlier of the receipt of an unconditional pledge or the receipt of cash or other assets. Contributions are considered available for unrestricted use, unless they are restricted by the donors on either a temporary or permanent basis.

#### [9] Deferred revenue:

The Library's appropriations and grants from New York State and the City of New York are treated as exchange transactions, and, accordingly, revenue is recorded as the related expenses are incurred. Any amount received before the service is provided is reported as deferred revenue.

#### [10] Income tax uncertainties:

The Library is subject to the provisions of the Financial Accounting Standards Board's ("FASB") Accounting Standards Codification ("ASC") Topic 740-10-05 relating to the accounting and reporting for uncertainty on income taxes. For the Library, ASC Topic 740-10-05 is potentially applicable to the incurrence of unrelated business income, attributable to passport services provided to the public. However, ASC Topic 740-10-05 has not had, and is not anticipated to have, a material impact on the Library's financial statements.

Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

#### NOTE A - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### [11] Fair-value measurement:

The Library is subject to the provisions of ASC Topic 820-10-05 relating to fair-value measurement. Accordingly, the Library reports a fair-value measurement of all applicable financial assets and liabilities (see Note C).

## [12] Endowment funds:

The Library reports all applicable disclosures to its donor-restricted funds treated as endowment. The Library has no unrestricted funds designated by the Board of Trustees to function as endowment (see Note J).

#### [13] Subsequent events:

The Library considers the accounting treatments, and the related disclosures in the current fiscal-year's financial statements, that may be required as the result of all events or transactions that occur after the fiscal year-end through the date of the independent auditors' report.

#### [14] Reclassification:

Certain disclosures made in fiscal-year 2012 have been reclassified to conform to the fiscal-year 2013 presentation.

#### **NOTE B - RECEIVABLES**

At each fiscal year-end, the receivables consisted of the following:

	June 30,							
		2013		2012				
Appropriations and grants - New York State Appropriations and grants - City of New York Contributions receivable, net of allowance of	\$	3,792 729	\$	3,572 917				
\$11 and \$2 in 2013 and 2012, respectively Purchase discount reimbursement contribution receivables Other receivables		1,663 627 727		2,197 270 118				
	\$	7,538	\$	7,074				

Subsequent to each fiscal year-end, substantially all New York State and the City of New York appropriations and grants receivable were collected. Other receivables are expected to be collected within one year, except for certain contributions receivable which are expected to be collected in one to three years. Based on prior experience, management expects to collect the government receivables in full, and accordingly, has not established an allowance for uncollectible amounts for fiscal-year 2013.

Purchase discount reimbursement contributions arise from an agreement between the Library and the Universal Service Fund ("USF"), a not-for-profit organization, whereby USF grants to the Library an amount equal to an agreed-upon percentage of expenditures made by the Library in connection with certain public access/information technology initiatives (83% for telecommunications, Internet access, and internal connections in fiscal-year 2013; and 82% for telecommunications, Internet access, and internal connections in fiscal-year 2012). Items and services are purchased by the Library from vendors specified in the agreement and, consequently, a contribution at the specified level is made by USF to the Library. Total expenditures related to the agreement were approximately \$1,320 and \$1,500 for fiscal-years 2013 and 2012, respectively.

Notes to Financial Statements June 30, 2013 and 2012 (in thousands)

# NOTE C - INVESTMENTS

At each fiscal year-end, investments consisted of the following, at fair value:

	June 30,						
		2013		2012			
Certificate of deposit Managed accounts: Equity securities Fixed income Funds-of-funds:	\$	2,269 21,819 2,874	\$	2,258			
Multi-Strategy Commodities Funds Multi-Strategy Equity Investors LLC All Cap Fund Core Equity Fund International Equity Fund MSCI Emerging Markets Fund Strategic Solutions Equity Fund LLC SSG Diversifying Company SSG Global Hedged Equity Multi-Strategy Bond Investors LLC S&P 500 Index Non-Lending QP High Quality Bond Fund		889 1,136		1,170 10,770 971 2,381 1,787 1,299 1,671 924 981 8,091 318 478			
Real Return Bond Fund	<u>\$</u>	28,987	\$	<u>343</u> <u>33,442</u>			

Investment income for each fiscal year consisted of the following:

	Year Ended June 30, 2013									
	Unr	estricted		porarily tricted		Total				
Dividends and interest	\$	516	\$	50	\$	566				
Net realized gains on sale of investments Net unrealized losses on investments		7,093		696		7,789				
		(3,738)		(362)		(4,100)				
Investment earnings, net Less: Investment earnings		3,871		384		4,255				
designated for current operations		1,277		123		1,400				
Investment income not designated for current operations	<u>\$</u>	2,594	<u>\$</u>	261	<u>\$</u>	2,855				

# Notes to Financial Statements June 30. 2013 and 2012

(in thousands)

# NOTE C - INVESTMENTS (CONTINUED)

	Year Ended June 30, 2012									
	Unr	estricted		porarily stricted	Total					
Dividends and interest	\$	878	\$	81	\$	959				
Net realized gains on sale of investments Net unrealized losses on investments		1,006		90		1,096				
		<u>(2,418)</u>	. <u> </u>	(224)		(2,642)				
Investment earnings, net Less: Investment earnings		(534)		(53)		(587)				
designated for current operations		1,281		119		1,400				
Investment income not designated for current operations	<u>\$</u>	<u>(1,815</u> )	<u>\$</u>	<u>(172)</u>	<u>\$</u>	(1,987)				

Interest and dividends were reported net of investment management and custodial fees of \$87 and \$77 for fiscalyears 2013 and 2012, respectively.

ASC Topic 820-10-05 establishes a three-level valuation hierarchy of fair-value measurements. These valuation techniques are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. These two types of inputs create the following fair-value hierarchy:

- Level 1: Valuations are based on observable inputs that reflect quoted market prices in active markets for identical assets and liabilities at the reporting date.
- Level 2: Valuations are based on (i) quoted prices for similar assets or liabilities in active markets, or (ii) quoted prices for identical or similar assets or liabilities in markets that are not active, or (iii) pricing inputs other than quoted prices that are directly or indirectly observable at the reporting date. Level 2 assets include securities that are redeemable at or near the balance sheet date and for which a model was derived for valuation.
- Level 3: Fair value is determined based on pricing inputs that are unobservable and includes situations where there is little, if any, market activity for the asset or liability. Level 3 assets include investments which could not be independently valued, or could not be immediately redeemed at or near the fiscal year-end.

Most investments classified in Levels 2 and 3 consist of shares or units in investment funds as opposed to direct interests in the funds' underlying holdings, which may be marketable. Because the net asset value ("NAV") reported by each fund is used as a practical expedient to estimate fair value of the Library's interest therein, its classification in Level 2 or 3 is based on the Library's ability to redeem its interest at or near fiscal year-end. If the interest can be redeemed in the near term, the investment is classified as Level 2.

The FASB provides accounting guidance on measuring the fair value of certain investments, such as funds of funds and hedge funds, to offer investors a practical expedient for measuring the fair value of investments in certain entities that calculate NAV. Under the practical expedient, entities are permitted to use the NAV without adjustment for certain investments that qualified under the guidance. The Library's investments in funds fitting this description, classified within Level 3 of the fair-value hierarchy, are carried at fair value based on NAV. Investments in these types of funds are subject to withdrawal restrictions, and, for these Level 3 investments, the Library does not have the ability to withdraw at reported NAV at June 30, 2013 or within a reasonable period of time.

# **Notes to Financial Statements**

June 30, 2013 and 2012

(in thousands)

# NOTE C - INVESTMENTS (CONTINUED)

The Library's investments in funds of funds are valued based on the valuation policies and procedures of the general partner. The general partner performs oversight of the underlying managers' material positions both on an investment level and from a risk perspective. The general partner is responsible for ensuring the investments are valued according to the policies and procedures adopted by the partnership. The Library places reliance upon those procedures and records these investments at fair value, as determined by the general partner. The classification of investments in the fair-value hierarchy is not necessarily an indication of the risks, liquidity, or degree of difficulty in estimating fair value of each investment's underlying assets and liabilities.

The following tables summarize the fair values of the Library's assets at each fiscal year-end, in accordance with the ASC Topic 820-10-05 valuation levels:

	June 30, 2013										
		_evel 1	Level 2		Level 3			Total			
Certificate of deposit Managed accounts:	\$	2,269	\$	0			\$	2,269			
Fixed income Funds of funds:		21,819 2,874						21,819 2,874			
SSG Diversifying Company SSG Global Hedged Equity					\$	889 1,136		889 1,136			
Total	<u>\$</u>	26,962	<u>\$</u>	0	<u>\$</u>	2,025	<u>\$</u>	28,987			

	June 30, 2012										
	L	evel 1		Level 2		evel 3		Total			
Certificate of deposit Funds of funds:	\$	2,258					\$	2,258			
Multi-Strategy Commodities Funds					\$	1,170		1,170			
Multi-Strategy Equity Investors LLC			\$	10,770				10,770			
All Cap Fund				971				971			
Core Equity Fund				2,381				2,381			
International Equity Fund				1,787				1,787			
MSCI Emerging Markets Funds						1,299		1,299			
Strategic Solutions Equity Fund LLC				1,671				1,671			
SSG Diversifying Company						924		924			
SSG Global Hedged Equity						981		981			
Multi-Strategy Bond Investors LLC				8,091				8,091			
S&P 500 Index Non-Lending QP				318				318			
High Quality Bond Fund				478				478			
Real Return Bond Fund				343				343			
Total	<u>\$</u>	2,258	<u>\$</u>	26,810	\$	4,374	\$	33,442			

# **Notes to Financial Statements**

June 30, 2013 and 2012

(in thousands)

# NOTE C - INVESTMENTS (CONTINUED)

The following tables summarize the activity for financial instruments classified within Level 3:

	Year Ended June 30, 2013										
	Multi-Strategy Commodities Funds		Emerging Markets Investors Co.		SSG Diversifying Company		SSG Global Hedged Equity			Total	
Balance - July 1, 2012 Net purchases Net sales Realized gains (losses) Unrealized (losses) gains	\$	1,170 3 (1,131) 11 (53)	\$	1,299 100 (1,432) (146) 179	\$	924 (35)	\$	981 155	\$	4,374 103 (2,563) (135) 246	
Balance - June 30, 2013	\$	0	\$	0	<u>\$</u>	889	\$	1,136	\$	2,025	

	Year Ended June 30, 2012											
	Con	i-Strategy modities <sup>-</sup> unds	N	nerging larkets estors Co.	N	nerging larkets stors Co.	Dive	SSG ersifying ompany	Н	G Global edged Equity		Total
Balance - July 1, 2011 Net purchases Net sales Realized gains (losses) Unrealized losses	\$	1,351 558 (555) <u>(184</u> )	\$	1,387 (1,397) 351 <u>(341</u> )	\$	1,819 (325) (15) <u>(180</u> )	\$	692 250 <u>(18</u> )	\$	1,065 <u>(84</u> )	\$	4,495 2,627 (2,277) 336 (807)
Balance - June 30, 2012	<u>\$</u>	1,170	<u>\$</u>	0	<u>\$</u>	1,299	<u>\$</u>	924	<u>\$</u>	981	\$	4,374

The following table lists investments in other investment companies by major category:

		June 30, 2013						
	Fa	ir Value	Redemption Frequency	Redemption Notice Period				
SSG Diversifying Company SSG Global Hedged Equity	\$	889 1,136	Quarterly Quarterly	95 days 95 days				
	<u>\$</u>	2,025						

# NOTE D - DUE FROM AND DUE TO BROKER

On April 16, 2013, the Library's Board of Trustees voted to change the Library's investment broker from the Commonfund to JP Morgan Chase & Co. effective July 1, 2013. As part of the transition, the Commonfund was instructed to liquidate the Library's holdings starting June 28, 2013, and Chase was instructed to start trading on the Library's behalf on June 28, 2013, so that the Library would not be "out-of-the-market" during the transition period. On June 30, 2013, the net effect of the transactions were as follows:

Due from broker (the Commonfund) Due to broker (JP Morgan Chase & Co.)	\$	32,512 (24,744)
Net due from broker	<u>\$</u>	7,768

# **Notes to Financial Statements**

June 30, 2013 and 2012 (in thousands)

# NOTE E - PROPERTY AND EQUIPMENT

The Library's branch properties are owned by the City of New York and are occupied by the Library under its 1903 agreement with the City to provide library services to the people of Brooklyn. Apart from repairs and improvements borne by the Library from its operating budget, capital improvements to the Library's buildings are typically funded from the City's capital budget. According to the City's guidelines, all City-funded capital improvements or renovations are treated as fixed assets in the City's financial records. In order to represent the City's ownership of these assets, and to avoid duplicative accounting, City-funded capital improvements and renovations are not recorded in the Library's financial records.

In fiscal-years 2013 and 2012, the City of New York paid approximately \$16,755 and \$14,400, respectively, for capital appropriations relating to renovations of City-owned branches. The City's total commitment to branch capital improvement is approximately \$88,357 over the next five fiscal years. During fiscal-years 2003 to 2013, the City contributed approximately \$146,798 for branch capital-improvement expenses.

At each fiscal year-end, property and equipment consisted of the following:

	June 30,							
	2013			2012				
Furniture and fixtures Leasehold improvements Computer equipment Construction-in-progress		3,647 21,014 4,850 2,219	\$	2,081 14,674 5,041 <u>3,363</u>				
Less accumulated depreciation		31,730 <u>6,598</u>		25,159 <u>6,172</u>				
	<u>\$</u>	<u>25,132</u>	\$	18,987				

During fiscal-years 2013 and 2012, the Library wrote off approximately \$1,203 and \$1,367, respectively, of fully depreciated property and equipment.

# NOTE F - SUPER-STORM SANDY

On October 29, 2012, Super-storm Sandy made landfall in the New York City metropolitan region causing significant damage to branch properties occupied by the Library, and, to varying degrees, affected the Library's ability to effectively serve its patrons. With a modest amount of repair and clean-up, all of the branches, except for the Coney Island and Gerritsen Beach locations, have since reopened to the public. The Coney Island and Gerritsen Beach locations, have since reopened to the public. The Coney Island and Gerritsen Beach branches require extensive rehabilitation to their structures and replacement of most of their contents. The Library has engaged Westerman and Company, Inc. to carry out the rehabilitation of its branches affected by the storm.

To minimize the effect of any potential losses, including business interruptions, the Library has insurance policies on all of its occupied properties. At the time of the storm, the Library had property and umbrella coverage of all its properties. In addition, the Library had federal flood insurance coverage for its Coney Island, Gerritsen Beach, and Red Hook branches which were determined to be in a flood zone. As of June 30, 2013, the Library has received approximately \$3.1 million in insurance proceeds, which includes \$1.5 million received from the National Flood Insurance Program ("NFIP"). Also, the Library has received approximately \$6 million in private donations toward the cost of the losses.

# Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

# NOTE F - SUPER-STORM SANDY (CONTINUED)

The estimated disaster loss and cost of the rehabilitation work and replacement of lost contents are summarized as follows:

Branch rehabilitation Library collections Furniture, fixtures and equipment Others	\$ 4,077 495 783 <u>48</u>
Total Sandy cost	5,403
Less reimbursements: National Flood Insurance Program Commercial insurance Grants and donations	 (1,941) (1,409) <u>(893</u> )
Net Sandy cost	\$ <u>(1,160</u> )

The Library has reached the policy limit with its commercial insurance carrier and it is still in negotiations with the NFIP for the final settlement. The Library expects to receive an additional \$2 million from the flood insurance program, and is also pursuing assistance from FEMA and the City of New York to cover any shortfall.

# NOTE G - LOAN PAYABLE

On December 21, 2012, the Library executed an interest-free loan agreement with the Fund for the City of New York for \$995 as part of the NYC Nonprofit Recovery loan program, to aid the recovery of damages suffered as a result of Super-storm Sandy (see Note F). The loan has been repaid in accordance with the loan agreement. The imputed interest on the loan is not material.

# **NOTE H - DEFERRED REVENUE**

At each fiscal year-end, deferred revenue consisted of the following:

	June 30,						
		2013		2012			
City of New York appropriation State of New York construction grant Other advances	\$	18,460 589 112	\$	18,460 2,932 137			
	<u>\$</u>	19,161	<u>\$</u>	21,529			

# Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

# **NOTE I - TEMPORARILY RESTRICTED NET ASSETS**

[1] At each fiscal year-end, temporarily restricted net assets consisted of the following:

	June 30,						
	2013			2012			
Purpose restricted: Library materials acquisitions Branch library support Special programs and other:	\$	929 797	\$	1,701 619			
Central Library Information Commons Child's Place Plaza and auditorium Summer reading Disaster relief - Super-Storm Sandy		190 111 140 135 586		1,634 79 148 108			
Other		<u>1,768</u>		1,406			
	<u>\$</u>	<u>4,656</u>	\$	5,695			

[2] During each fiscal year, net assets released from restrictions consisted of the following:

	Year Ended June 30,					
		2013		2012		
Purpose restrictions satisfied: Library materials acquisitions Branch library support Special programs and other: Central Library Information Commons Child's Place Plaza and auditorium Summer reading Disaster Relief - Super-Storm Sandy Other	\$	830 170 1,464 103 23 100 31 1,397	\$	84 145 1,024 61 4 85 996		
	<u>\$</u>	<u>4,118</u>	\$	2,399		

# NOTE J - ENDOWMENT

#### [1] The endowment:

The endowment consists of 45 individual, donor-restricted funds established for a variety of purposes. The Library does not have any funds designated by the Board of Trustees to function as an endowment.

# [2] Interpretation of relevant law:

As discussed in Note A[2](b), NYPMIFA is applicable to all of the Library's institutional funds, including its donor-restricted endowment funds. The Board of Trustees will continue to adhere to NYPMIFA's requirements.

# Notes to Financial Statements June 30, 2013 and 2012 (in thousands)

Note J - Endowment (continued)

# [3] Endowment net asset composition by type of fund as of June 30, 2013 and 2012:

	Year Ended June 30, 2013							
		nporarily stricted		nanently stricted		Total		
Donor-restricted endowment funds: Adult Literacy Program Books Branch Humanities Central Library Information Commons Staff Welfare Plaza and Auditorium Programming Youth and Children Programming Willendorf Lecture Series Others - undesignated	\$	133 304 49 51 160 352 27 23	\$	92 301 458 500 112 259 690 50 41	\$	92 434 762 549 163 419 1,042 77 64		
Total funds	<u>\$</u>	1,099	\$	2,503	\$	3,602		

	Year Ended June 30, 2012													
	Temporarily Restricted													Total
Donor-restricted endowment funds:														
Adult Literacy Program			\$	88	\$	88								
Books	\$	97		301		398								
Branch Humanities		240		458		698								
Central Library Information Commons		28		500		528								
Staff Welfare		38		112		150								
Plaza and Auditorium Programming		129		260		389								
Youth and Children Programming		266		690		956								
Willendorf Lecture Series		21		50		71								
Others - undesignated		18		<u>39</u>		57								
Total funds	<u>\$</u>	837	<u>\$</u>	2,498	\$	3,335								

# [4] Changes in endowment net assets in fiscal-years 2013 and 2012:

	Year Ended June 30, 2013					
		Temporarily Restricted		Permanently Restricted		Total
Endowment net assets, beginning of year Investment return Contributions	\$	837 385	\$	2,498 5	\$	3,335 385 5
Appropriation of endowment assets for expenditures		<u>(123</u> )				(123)
Endowment net assets, end of year	<u>\$</u>	<u>1,099</u>	<u>\$</u>	2,503	<u>\$</u>	<u>3,602</u>

Notes to Financial Statements June 30, 2013 and 2012 (in thousands)

# NOTE J - ENDOWMENT (CONTINUED)

# [4] Changes in endowment net assets in fiscal-years 2013 and 2012: (continued)

		 ar Ended e 30, 2012	
	nporarily stricted	manently estricted	 Total
Endowment net assets, beginning of year Investment return Contributions Appropriation of endowment assets for	\$ 1,008 (53)	\$ 2,491 7	\$ 3,499 (53) 7
expenditures	 <u>(118</u> )	 	 <u>(118</u> )
Endowment net assets, end of year	\$ 837	\$ 2,498	\$ 3,335

# [5] Funds with deficiencies:

Due to unfavorable market fluctuations, from time to time the fair value of assets associated with individual donor-restricted endowment funds may decline below historic dollar value of the donor's original permanently restricted contribution. Under the terms of NYPMIFA, the Library has no responsibility to restore such decreases in value.

## [6] Return objectives and risk parameters:

The Library has adopted investment and spending policies for endowment assets the objective of which is to preserve purchasing power, while providing a continuing and stable funding source to support the Library's educational programs. To accomplish this objective, the endowment seeks to generate a total return that will exceed not only its operating expenses, but also all the expense associated with managing the fund and the eroding effects of inflation. It is the intention that all total investment returns (interest income, dividends, realized gains, and unrealized gains), above and beyond the amount approved for expenditure or distribution, will be reinvested in the fund. The fund will be managed on a total return basis, consistent with the applicable standard of conduct set forth in NYPMIFA.

# [7] Strategies employed for achieving objectives:

To satisfy its long-term rate-of-return objectives, the Library relies on a total-return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Library targets a diversified asset allocation that places a greater emphasis on funds of funds and equity-based investments to achieve its long-term return objectives within prudent risk constraints.

# [8] Spending policy:

For distribution each year, the Library has a policy of appropriating 5% of its endowment fund's average fair value over the prior 60 months through the fiscal year preceding the fiscal year in which the distribution is planned. In establishing this policy, the Library considered the long-term expected return on its endowment. Accordingly, over the long term, the Library expects the current spending policy to allow its endowment to grow sufficiently to preserve or increase the purchasing power of its endowments. This is consistent with the Library's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment returns.

### Notes to Financial Statements June 30, 2013 and 2012 (in thousands)

# **NOTE K - NON-CASH CONTRIBUTIONS**

#### [1] Contributed facilities and utilities:

During each fiscal year, the value of facilities and utilities contributed to the Library consisted of the following:

	Year Ended June 30,			
		2013		2012
Estimated rental value of properties Heat, light and power	\$	29,594 <u>3,128</u>	\$	29,202 3,117
	<u>\$</u>	32,722	\$	32,319

#### [2] Contributed goods and services:

During each fiscal year, the value of goods and services contributed to the Library consisted of the following:

	Year Ended June 30,			
	2013	3		2012
Contributed goods Contributed legal services	\$	10 <u>309</u>	\$	238 <u>61</u>
	<u>\$</u>	<u>319</u>	<u>\$</u>	299

# **NOTE L - COMMITMENTS AND CONTINGENCIES**

#### [1] Accrued vacation benefits:

The accompanying financial statements include a liability for unused vacation benefits earned by employees and carried forward at fiscal year-end, which amounted to approximately \$4,200 and \$4,400 for fiscal-years 2013 and 2012, respectively. The Library believes that, through future appropriations, the City of New York will fund such vacation benefits as they are paid to the employees.

# [2] Accrued terminal leave:

The Library provides terminal leave with pay upon retirement, not to exceed one month for every ten years of service, prorated for fractional parts thereof. The Library has estimated the actuarial present value of the accumulated terminal leave benefit to be approximately \$6,225 and \$7,037 as of June 30, 2013 and 2012, respectively. Such amounts have been reported in the accompanying financial statements as part of accrued wages and related liabilities.

The significant assumptions used in calculating the actuarial present value of the terminal leave benefit were (i) an interest rate of 4.45% per annum (3.75% per annum in fiscal-year 2012); (ii) a salary increase rate of 3% per annum; and (iii) withdrawal rates ranging from 8% (age 20) to 2% (age 55), with a retirement age of 62. Terminal leave benefits are funded as they are paid to employees. The Library believes that, through future appropriations, the City of New York will fund such benefits as they are paid to employees.

Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

## NOTE L - COMMITMENTS AND CONTINGENCIES (CONTINUED)

## [3] Pension benefits:

Substantially all of the Library's employees are participants in the New York State Employees' Retirement System ("NYSERS"). NYSERS is a cost-sharing, multiple-employer, public-employee retirement system that offers plans and benefits related to years of service and final average salary. All benefits generally vest after ten years of accredited service. The City of New York appropriates funds to cover the full cost of pension contributions for Library employees in each year that payments are due to NYSERS. Amounts charged to expense for fiscal-years 2013 and 2012 amounted to approximately \$6,300 and \$6,500, respectively.

NYSERS follows the accounting and reporting guidance of Government Accounting Standards Board Statement No. 25, "Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans" ("GASB 25"). Under GASB 25, NYSERS does not calculate a pension-benefit obligation. Additional information on NYSERS may be found in the State of New York Comprehensive Annual Financial Report of the Comptroller for the fiscal year ended March 31, 2013.

#### [4] Postretirement benefits:

The Library contributes to a multi-employer, postretirement-benefit plan that provides defined-benefit, health-care benefits to substantially all employees upon retirement. The Library records related expense as payments are made. The City of New York appropriates funds to cover the full cost of postretirement benefits for Library employees each year as payments are made. Amounts charged to expense amounted to approximately \$2,500 and \$2,600 in fiscal-years 2013 and 2012, respectively.

#### [5] Lease obligations:

The Library is a party to a number of operating leases that expire at various dates through June 30, 2025. Various leases provide for increases in annual base rentals based on various expenses and other increases. Aggregate rent expense amounted to approximately \$1,630 and \$1,600 in fiscal-years 2013 and 2012, respectively.

The total of the future minimum lease payments is amortized using the straight-line method over the term of the lease. The difference between rent expense calculated under this method and the actual rent paid is recorded as a deferred rent liability.

Aggregate future minimum lease payments under non-cancelable operating leases that have remaining terms in excess of one year as of June 30, 2013 are approximately as follows:

Year Ending June 30,	Ar	Amount		
2014 2015 2016 2017 2018 Thereafter	\$	864 718 321 246 246 1,932		
	\$	4,327		

Notes to Financial Statements June 30, 2013 and 2012

(in thousands)

## NOTE L - COMMITMENTS AND CONTINGENCIES (CONTINUED)

## [6] Litigation:

The Library is currently involved in litigation arising in the normal course of its activities. Management believes that the amount of losses that might be sustained beyond existing insurance coverage, if any, would not have a material effect on the accompanying financial statements.

# [7] Grantor audits:

The Library's grantors, including agencies of the governments of New York City, New York State, and the United States, have the right to conduct or otherwise require audits of funding they provide to the Library. Such audits might result in disallowances of costs submitted for reimbursement or other questioned amounts. No amounts have been provided in the accompanying financial statements for such potential claims. Management believes that, in the event of such audits, any findings would not have a material effect on the Library's financial position or operations.

### [8] Surplus book sales:

In June 2005, the Library negotiated an agreement with Better World Books ("BWB") under which it engaged BWB as its exclusive agent to manage, transport, sell and distribute the Library's surplus books and to manage and conduct all surplus-book distribution and resale services on behalf of the Library. These books are sent to BWB to be sold through established Internet book vendors (e.g., Amazon.com and Half.com) and, if not sold, will be subsequently destroyed in an environmentally responsible manner. Revenue earned through this arrangement is shared between BWB and the Library, with the Library earning 34% of gross sales.

#### NOTE M - LINE-OF-CREDIT AGREEMENT

The Library has a line-of-credit agreement with a bank to borrow up to \$3,500. The line of credit is renewable on an annual basis, and all outstanding balances are due at the expiration date. There was no outstanding balance at either June 30, 2013 or June 30, 2012.

# NOTE N - CONCENTRATION OF CREDIT RISK

The Library maintains its cash and cash equivalents in interest-bearing accounts, the balances of which, from time to time, may exceed federally insured limits. However, the cash maintained in noninterest-bearing accounts currently has no limit on federal insurance. Management does not believe that the Library has a significant risk of loss relating to the failures of the financial institutions where the accounts are maintained.